KONGU ARTS AND SCIENCE COLLEGE



(An Autonomous Institution, Affiliated to Bharathiar University, Coimbatore)

ERODE - 638 107

PROGRAM NAME Master of Business Administration – (M.B.A.)

A DEC TON

KONGU ARTS AND SCIENCE COLLEGE

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ERODE - 638 107

2021-2022

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SYLLABUS

Course C 1. To c organ 2. To un 3. To lo mana Course On CO 1 CO 2 CO 3 t CO 4	nizational behaviou nderstand the Mana earn the fundament agement and organi utcomes (CO): On o Acquire Fundament Dutline the Organiz dentify the human to enhance the huma	agement planning, organizing, st tal knowledge and exposure of zational behaviour. completion of the course, studen al concepts of Management. ation structure and apply delega resource and apply the various th	affing, direct concepts, th its should be	ing and contr eories and p	rol.	
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$\begin{array}{c c} \mathbf{CO} 3 & 1 \\ \mathbf{t} \\ \mathbf{CO} 4 & 4 \end{array}$	dentify the human to enhance the huma	resource and apply the various the	tion process.	al a grand an an an		
$\frac{1}{CO4}$	o enhance the huma		the second s			
						K1-K6
	Ability to inspire an	nd motivate team members and a	llso apply the	ir own leadei	rship styles.	
CO 5 /	Asses and evaluate	the performance through Contro	ol techniques.			
Manage		nd Importance of Management nt a Science or an Art - Plannin pes of Decision.			NULL COMPANY	
Unit – I			ganising			
1 1 1				magningtion	Structure E	ormal or
		automoo Uroooga Urincinies	- Forms of C	rganisation		
		portance - Process - Principles	n of Monoro	mont Tune	e and Factors	affectin
Informa	al Organisation - B	Basis of Departmentation - Span	n of Manage	ment - Type	es and Factor	s affectii
Informa	al Organisation - B		n of Manage	ment - Type	es and Factor.	s affectii
Informa	al Organisation - B f Management - De	Basis of Departmentation - Span			es and Factor	s affectii

Unit – I	V Organizational Behaviour
Organiza	ational Behaviour: Nature - Elements - Importance - Personality - Factors - Types - Perception -
Process	- Factors affecting perception - Motivation - Theories of Motivation- Types - Group -
Characte	eristics and types of group - Stages of group development - Group norms.
	· · · · · · · · · · · · · · · · · · ·
Unit – V	V Leadership
	귀엽 옷은 그 같은 것 같아요. 이 것 같은 것이 잘 못 한 것 같아. 귀엽 귀엽 귀엽 가 걸 못 가장하는 것 안 전쟁을 가지 않아요. 것 이 것이 것 같아. 것 이 것 같아.
Counsel of couns	ship - Nature - Qualities - Styles - Organization culture - Sources - Importance - Functions ling - Objectives - Characteristics - Functions of Counselor - Counseling Process - Types – Merit seling. BOOKS
Counsel of couns	ling - Objectives - Characteristics - Functions of Counselor - Counseling Process - Types – Meri seling.

1	P.N.Reddy, P.C.Tripathi and H.R.Appannaiah, Essentials of Management, 10 th Edition, 2000, Himalaya Publishing House Private Ltd, Mumbai.
2	L.M.Prasad, Principles and Practices of Management, 2005, Sultan Chand & Sons Private Ltd, New Delhi.
3	Umasekaran, "Organisational Behaviour: Text and Cases", 2 nd Edition 2007, Tata McGraw Hill Publishing Company Ltd. New Delhi.
4	Luthans Fred. Organizational Behaviour", 10 th Edition -2005, Tata McGraw-Hill Publishing Company Ltd. New Delhi.
	Course Designed By ERDDE Course Designed By ERDDE Course Designed By ERDDE Course Designed By ERDDE Course Designed By HOD Course Designed By ERDDE Course Designed By HOD Course Desig

SKILL DEVELOPMENT ACTIVITIES:

- 1) Visit any Organization and draw the Organization Flow chart.
- 2) Draft the Organization culture for any Organization.
- 3) Prepare the Personality determinants of your Inspired MNC Leader.

QUESTION PAPER PATTERN						
SECTION - A	SECTION – B	SECTION – C				
10 X $1 = 10$ Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study				

Mapping of COs with POs and PSOs:

PO/PSO CO	РО						PSO					
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	S	М	S	М	М	L	М	S	M	М	М	S
CO2	s	S	S	М	M	L	M	S	L	М	S	S
CO3	S	S	S	L	S	M	М	S	S	M	S	S
CO4	M	S	S	L	S	M	S	S	S	S	S	S
C05	S	S	S	L	S	L	S	S	L	S	S	S

S - Strong, M - Medium Ner Low



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	Course Code BUSINESS 21PBDCT102 ENVIRONMENT		Total M	larks:100	Hours Per Week	Credits
I	21PBDCT102	ENVIRONMENT	CIA: 50	ESE: 50	4	4
Cours	e Objectives:					
2. To 3. To	understand the busines learn a deeper underst	edge of various aspects of inte ss and society, World trade org anding of the business enviror	ganisation and	Global busin nt trends in j	ness.	
		ompletion of the course, stude	Server and the server of the			
CO 1		n various business environmen				
CO 2		ss about economic environme				
CO 3	Evaluate the various stakeholder responsibilities towards business.					
CO 4	Analyze the agreements and functions of world trade organisation.					
CO 5	Identify and utilize	the modes of entry in global b	ousiness			
K1 :R	Remember;K2: Under	stand; K3 :Apply; K4:Ana	lyze; K5 :Eva	luate; K6 :	Create	
Unit	_I	Busines	s Environmen	t		
		ironment - Nature - Importanc cro environment - Macro env				
	nt trends in business en	vironment.				
		vironment. Economic Envir	onment and I	Pollution		
Recent Unit Econo Envir	– II omic Environment – onmental Pollution - S		onomy – Eco ental pollution	nomic polic – Types of	pollution – M	
Recer Unit Econo Envir contro	– II omic Environment – onmental Pollution - S	Economic Envir Nature – Structure of eco ources – Impact of environme tion – Role of government to p	onomy – Eco ental pollution	nomic polic – Types of nmental poll	pollution – M	

Approved By HOD

6712

Dr.R. VIJAY APRIL ARTS AND SCIENCE COLLEGE UMATHY

(AUTONOMOUS) Dr. V.G. NANJANAPURAM, EROPE - 638 107.

Unit –	IV World Trade Organisation
and WT	Trade Organisation – WTO Features – Origin – Objectives of World Trade Organisation – GATT O – WTO Structure – Principles – Functions of WTO – Agreements of World Trade Organisation – ages- Key subjects in world trade organization.
Unit –	V Global Business
Global	business - Nature - Factors motivating firms go to international business - Mode of entry -
onooda	
Exporti	아버님 정말 그 다 것은 사람들은 것이 것 같아. 것이 없는 것이 것을 들었다. 것 이 것이 것 같아요. 이 것이 같은 것이 물건이 많이 많이 많이 많이 많이 많이 없다.
	ng – Forms of exporting – Export Procedure - Stages in exporting - Benefits - Export Finance - Types
	아버님 정말 그 다 것은 사람들은 것이 가 것 같아. 그 가 있는 것을 잘 알 것 같아. 이 것 않는 것 것 같아요. 그는 것 같아요. 그 것 같아요. 것 같아요. 것 같아요. 것 같아요. 그 같아요. 그 것 같아요. 그 같아요. 그 것 같아요. 그 그 같아요. 그 같아요. 그 요. 그 그 같아요. 그 그 같아요. 그 그 같아요. 그 그 요. 그 그 요. 그 그 요. 그 요
of expo	ng – Forms of exporting – Export Procedure - Stages in exporting - Benefits - Export Finance - Types
of expo	ng – Forms of exporting – Export Procedure - Stages in exporting - Benefits - Export Finance - Types rt finance - Export assistance in India.
of expo	ng – Forms of exporting – Export Procedure - Stages in exporting - Benefits - Export Finance - Types rt finance - Export assistance in India. F BOOK Francis Cherunilam, "Business Environment - Text and Cases", 12 th Edition, 2011, Himalaya
of expo TEX 1	ng – Forms of exporting – Export Procedure - Stages in exporting - Benefits - Export Finance - Types rt finance - Export assistance in India. F BOOK Francis Cherunilam, "Business Environment - Text and Cases", 12 th Edition, 2011, Himalaya
of expo TEX 1 REFI	ng – Forms of exporting – Export Procedure - Stages in exporting - Benefits - Export Finance - Types rt finance - Export assistance in India. F BOOK Francis Cherunilam, "Business Environment - Text and Cases", 12 th Edition, 2011, Himalaya Publishing House Private Limited, Mumbai.

Francis Cherunilam, "International Business - Text and Cases", 4th Edition, 2008, Prentice Hall India
Private Limited, New Delhi.

Verified By

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Course Designed BACE COT CVB CORE Dr.G.KARTHI 638 107

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SKILL DEVELOPMENT PROGRAMMES:

- 1) Visit a business organization and analyze the factors of business environment.
- 2) Prepare an awareness chart to control the environment pollution.
- 3) Identify the CSR Initiatives of any one company and submit.

QUESTION PAPER PATTERN						
SECTION – A	SECTION – B	SECTION - C				
$10 \times 1 = 10$ Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study				

Mapping of COs with POs and PSOs:

PO/PSO CO		РО							PSO				
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5	
CO1	S	М	S	L	М	S	М	S	L	М	М	S	
CO2	S	М	S	L	M	S	M	S	M	М	S	S	
CO3	S	S	S	L	S	S	М	L	S	M	S	S	
CO4	M	S	M	M	S	L	L	S	L	М	М	М	
C05	M	S	M	М	S	L	M	S	М	L	М	S	

S - Strong, M - Medium, Le Low



Dr. N. RAMAN PRINCIPAL. KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) NANJANAPURAM, ERODE - 638 107.

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Sem.	Course Code	ACCOUNTING	Total	Marks:100	Hours Per Week	Credits
I	21PBDCT104	FOR MANAGERS	CIA: 50	ESE :50	5	4
Course	Objectives:					
2. Prepa		ts of Accounting. ncial statement and assist in 1 anagement and cost accounti			ng.	
Course	Outcomes (CO): On c	ompletion of the course, stud	lents should be	e able to		
CO 1	Acquire the fundame	ental principles of accounting	g.			
CO 2	Prepare, analysis and	d interpret various financial	statement.			
CO 3	Evaluate cost effecti	veness by using the tools of	cost accountin	g.		K1- K
CO 4	Formulate and Asse	ss various budgets.				
CO 5	Critique marginal co	ost techniques in decision ma	lking			
Unit – Acco	I ounting: Meaning - C	stand; K3 :Apply; K4:An Introduction to Accou Objectives - Concepts and Concepts an	inting and Fi	nancial State	ment g - Overview	 Sub-Roots in
Unit – Acco Unde	I ounting: Meaning - C	Introduction to Accou Objectives - Concepts and o incial Statements : Profit and	inting and Fi	nancial State	ment g - Overview	 Sub-Roots in
Unit – Acco Unde accou	I ounting: Meaning - C erstanding Basic Finan unts (simple problem	Introduction to Account Objectives - Concepts and of Incial Statements : Profit and I s with adjustment) Financial	Conventions of Loss Statement	nancial State of Accountin its, Balance s nalysis	ment g - Overview heet- Preparati	on of fina
Unit – Acco Unde accou Unit – Finan Comp of Ra	I ounting: Meaning - C erstanding Basic Finan unts (simple problem II cial Statements analy parative Statement Analy	Introduction to Account Objectives - Concepts and Concept	Conventions of Loss Statement Statement Arres. Technique ents, Trend Ar	nancial State of Accountin its, Balance s nalysis s of Financi nalysis. Ratio	ment g - Overview heet- Preparati al Statement Analysis: Clas	on of fina Analysis
Unit – Acco Unde accou Unit – Finan Comp of Ra	I ounting: Meaning - Constanting Basic Finant unts (simple problem II cial Statements analy oarative Statement Ana tios - Profitability An nterpretation of Accord	Introduction to Account Objectives - Concepts and Concept	Conventions of Loss Statement Statement Ar es. Technique ents, Trend Ar nd Solvency A	nancial State of Accountin ats, Balance st nalysis s of Financi nalysis. Ratio analysis. (Pro	ment g - Overview heet- Preparati al Statement Analysis: Clas	on of fina Analysis: ssification

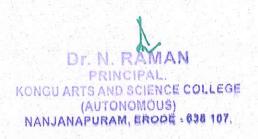
Unit-	IV Cost Accounting and Marginal Costing
Cost A	counting: Meaning and Objectives - Classification and Elements of Costs - Preparation of Cost Sheet
Breake	ven point Analysis - Cost Volume Profit Analysis - Application of Marginal Costing Techniques ir
Manag	erial Decision Making. (Problems on application of Marginal costing)
Unit –	V Budget and Budgetary control
Budget	and Budgetary Control: Types of Budgets - Preparation of Cash Budget, Sales Budget, Production
Budget	and Flexible Budget (Problems) – Concept of Zero based budgeting.
	f the questions shall be problems and the remaining 20% of the questions shall be theory based. BOOK
1	S.N. Maheshwari, Suneel K Maheshwari, Sharad K Maheshwari, "A Textbook for Accounting for Management" Vikas Publishing House Pvt Ltd (3rd Edition), 2012
REF	ERENCE BOOKS
1	Gordan & Sundram, "Management Accounting "Himalaya Publication
2	Reddy & Murthy "Financial and Management accounting", Margham publication
1	Marc Wouters, Ronald W. Hilton, Frank H. Selto, Michael W. Maher, "Cost Management: Strategies

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Course Designed By	Verified By	Approved By HOD
Dr.V.G.SUMATHY	Dr.R.VIJAYAPRIYA	Dr.V.G.SUMATHY

11





SKILL DEVELOPMENT ACTIVITIES:

1) Identify a financial statement and command on the financial position of the company using Ratio analysis.

2) Discuss with you family members and prepare a family budget for one year.

3) Decision Making Problems on i) Make or Buy ii) Fixation of selling price iii)Maintaining desired level of profit iv) Selection of suitable product mix.

QUESTION PAPER PATTERN								
SECTION - A	SECTION – B	SECTION – C						
10 X 1 = 10 Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study						

Mapping of COs with POs and PSOs:

PO/PSO CO				РО						PSO		
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	M	М	S	S	S	М	S	S	S	S	S	S
CO2	S	Μ	S	S	S	М	S	S	S	S	S	S
CO3	M	Μ	S	S	S	Μ	S	S	S	S	S	S
CO4	S	S	S	S	S	Μ	S	S	S	S	S	S
CO5	M	М	М	М	М	М	S	S	М	S	M	S

S - Strong, M - Medium, L - Low

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Dr. N. RYMAN PRINCIPAL KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) NANJANAPURAM, ERODE - 638 107.

Sem.	Course Code	QUANTITATIVE	Total N	Iarks:100	Hours Per Week	Credits
I	21PBDCT105	METHODS	CIA: 50	ESE :50	5	4
Cours	e Objectives:					
hem to	resolve complex	ntify, diagnose problems and selec decision making problems in busi	ness.		atistics so as t	o enable
Course	Outcomes (CO): (On completion of the course, stude	ents should be	able to		
C01	Understand the b	asic concepts of statistics and data	a display.			
CO2	Calculate measur	es of central tendency.				
CO3	Know about the	basic concepts of measures of disp	persion.		К	1- K6
CO4	Determine and a	oply the Correlation and Regression	on Coefficients	S.		
C05	Gain knowledge	in the concepts of Index numbers	and time serie	es analysis.		
		ng and Auditing - Statistics in		atistics in		
- Stat	istics in Accounti tics - Limitations		Research - St esentation - Gr	aphic Repro	Planning. Fun	
- Stat	istics in Accounti tics - Limitations t er 2 : Page No. 1 3	ng and Auditing - Statistics in of Statistics. Diagrammatic Repre	Research - St sentation - Gr 100,Chapter	aphic Repro 8 : Page No	Planning. Fun	
- Stat Statist Chapt Unit - Mea - Per	istics in Accounti tics - Limitations ter 2 : Page No. 13 – II ming - Definitions	ng and Auditing - Statistics in of Statistics. Diagrammatic Repre 3 – 20, Chapter 7 : Page No. 84 - Measures of C s - Functions of an average - Au elationship between different aver	Research - St esentation - Gr 100,Chapter Central Tende rithmetic Mea	aphic Repro 8 : Page No ncy	Planning. Fur esentation. 5. 101 – 120.	nctions c
- Stat Statist Chapt Unit - Mea - Per	istics in Accounti tics - Limitations ter 2 : Page No. 13 - II ning - Definitions centile -Mode - Re apter 9: Page No.	ng and Auditing - Statistics in of Statistics. Diagrammatic Repre 3 – 20, Chapter 7 : Page No. 84 - Measures of C s - Functions of an average - Au elationship between different aver 121-178.	Research - St esentation - Gr 100,Chapter Central Tende rithmetic Mea	aphic Repro 8 : Page No ncy	Planning. Fur esentation. 5. 101 – 120.	– Decile

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Unit - IV

Correlation and Regression

Correlation: Definition -Types of correlations - Karl Pearson's coefficient of Correlation. Regression: Definition - Uses of Regression analysis - Difference between correlation and Regression - Regression equations of X on Y and Regression equations of Y on X.

Chapter 12: Page No. 359-377, Chapter 13: Page No. 425-476.

Unit – V

Index Numbers and Analysis of Time Series

Index Numbers: Uses - Characteristics of Index Numbers-Types of Index Numbers - Notations -

Un weighted and Weighted Index Numbers - Quantity index numbers.

Analysis of Time Series - Meaning -Definitions -Uses - Time Series Model - Secular Trend - Seasonal Variation - Cyclical Variation -Irregular Variations - Measurement of secular trend- Moving average method - Method of least Square.

Chapter 14: Page No. 477-496, Chapter 15: Page No. 545 - 565.

80% of the questions shall be problems (simple business application problems) and the remaining 20% of the questions shall be theory based.

TEXT BOOK

1

R.S.N Pillai and V.Bagavathi "Statistics" First Edition, 1984, Reprint 1999 S.Chand & Company, New Delhi.

1 Chand & Sons, New Delhi. 2 P.R.Vittal ,"Business Mathematics and Statistics",6 th Edition ,2004 ,MarghamPublications,Cl 2 Dr. N. RAMAN Course Designed Bycops Verified ByKONGU ARTS AND SCIENCED		ERENCE BOOKS	REFF
Course Designed By CODE	Sultan	Gupta, S.C and Kapoor, V.K, "Fundamentals of Mathematical Statistics", 11th Edition2007, Sult Chand & Sons, New Delhi.	I
Course Designed By ODE	iennai.	P.R.Vittal ,"Business Mathematics and Statistics",6 th Edition ,2004 ,MarghamPublications,Chenr	2
Course Designed By ODE		Dr. N. RAMAN	
Mr.P.MAHESH KUMAR Ms.C.RADHAMANJANAPURAM, ERODE: 538 A07A	le le		

SKILL DEVELOPMENT ACTIVITIES:

- 1) Interpretation of correlation and regression using Microsoft Excel.
- 2) Collect the data from any departmental stores and prepare cost of living index.
- 3) Prepare Trend Analysis using your collected research data.

QUESTION PAPER PATTERN

SECTION – A	SECTION – B	SECTION – C
10 X $1 = 10$ Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory - Case Study

Mapping of COs with POs and PSOs:

PO/PSO CO				РО						PSO		
/	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	S	S	S	S	M	M	S	S	М	S	M	S
CO2	S	S	S	M	M	M	S	S	S	М	M	M
CO3	S	S	S	M	M	M	S	S	S	M	M	M
CO4	S	S	S	M	M	М	S	S	M	M	M	M
C05	S	S	S	M	M	M	S	S	M	M	M	M

S - Strong, M - Medium, J





	Course Code	CORPORATE	Total M	Iarks:100	Hours Per Week	Credits			
I	21PBDCT106	COMMUNICATION	CIA: 50	ESE: 50	4	4			
Course	e Objectives:				I				
2. 7 3. 7	Fo improve the studen environment. Fo train the students ir applications and attend	on relevant, practical and applic t's self-confidence to express th the preparation of various repo ling employment interviews.	nemselves in t orts, business	he professio presentation	nal business	and job			
Course	Outcomes (CO): On c	completion of the course, studen	nts should be	able to		- 10 A-			
CO 1	Identify the basic pr	inciples of communication in b	usiness enviro	onment					
CO 2	O 2 Communicate with modern business and employment correspondence								
CO 3	CO 3 Prepare the business reports in appropriate organizational formats								
CO 4	Prepare and design presentations, participate effectively in public speaking with								
CO 5	Acquire knowledge	and understanding of diversity	and inclusion	in the work	place				
					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				
K1 :R	emember;K2: Under	rstand; K3 :Apply; K4:Anal	yze; K5 :Eva	luate; K6 :					
Unit –	I	Basics of c	ommunicatio	on	Create	a -Barriers			
Unit – Busin to Co	I hess Communication:		ommunication ficance for M	on anagement -	C reate				
Unit – Busin to Co comn	I ness Communication: communication - Princi nunication.	Basics of c Meaning – components - Signi	ommunication ficance for M ion- Work te	on anagement - am commun	C reate				
Unit – Busin to Co comm Unit – Busin Prom meet	I ness Communication: ommunication - Princing nunication. II ness Correspondence - notion letters - Employ	Basics of c Meaning – components - Signi ples of Effective Communicat Understanding con Norms for Business Letters - I oyee communication - Prepari communication: preparing Res	ommunication ficance for M ion- Work te rporate comm Drafting Enqu	on anagement - am commun nunication iry letters - (and Resoluti	Create types - Media ication - Cro Collection lett	ss cultura ters - Sale ing online			
Unit – Busin to Co comm Unit – Busin Prom meet Medi	I ness Communication: ommunication - Princi nunication. - II ness Correspondence - notion letters – Emplo ings - Employment c ia Etiquettes for Busin - III	Basics of c Meaning – components - Signi ples of Effective Communicat Understanding con Norms for Business Letters - I oyee communication - Prepari communication: preparing Res ess Communication.	ficance for M ficance for M ion- Work te rporate comm Drafting Enqu ing Minutes umes and Jo ort Writing	on anagement - am commun am commun nunication iry letters - (and Resolution b application Dr. N PR DNGU ARTS A (AUT	Create types - Media ication - Cro Collection lett ions – Handl ns - E mail	ters - Sales ing online and Socia			

Unit – IV Business Presentations Business Presentation: work – team presentation – Delivering the business presentation visual aids – slides – electronic presentation – hand-outs – career planning – preparation for a job interview – Group discussions Unit – V Non verbal communication Non-verbal communication: Personal Appearance - Posture - Body Language, Contemporary issues in Business communication: Ethics and communication - Communicating in diverse environment. TEXT BOOK 1 Rajendra Pai and J. S. Korthalli, "Essentials of Business Communication" 10th Edition, 2014, Sultan Chand & Sons, New Delhi.

REFERENCE BOOKS

1	Taylor Shirley, "Model Business Letters, Emails and Other Business Documents", 7 th Edition, Pearson Education India, New Delhi.
2	Sharma R.C. and Krishna Mohan, "Business Correspondence and Report Writing - A practical approach to business and technical communication", 4 th Edition, Tata McGraw-Hill, New Delhi.
3	Scot Ober "Effective Business Communication" First India Edition 2011, Cenage Learning India Private Limited, New Delhi.

Course Designed By	Verified By	Approved By HOD
Area	dry	3742
Mr.P.ARULANANTH	Dr.R.VIJAYÅPRIYA	Dr.V.G.SUMATHY
	일을 수 있는 것을 가지 않는 것을 가 있다. 나는 것을 가 있는 것을 가 없는 것을 가 없다. 나는 것을 가 없는 것을 가 없는 것을 가 없는 것을 가 없다. 나는 것을 가 없는 것을 가 없는 것을 가 없다. 나는 것을 가 없는 것을 가 없는 것을 가 없다. 나는 것을 가 없는 것을 수 있는 것을 것을 수 있는 것을 것을 것을 것을 수 있는 것을 수 있는 것을 것을 것을 것을 것을 수 있는 것을 것을 것을 것을 것을 것을 것을 것을 것 같이 않는 것을 것을 것을 것 같이 않는 것을 것 같이 않는 것을 것 같이 않는 것을 것 같이 않는 것 않는 것 않는 것 같이 않는 것 않는 것 않는 것 않는 것 않는 것 같이 않는 것 같이 않는 것 같이 않는 것 않는	



RAMAN MINCIPAL. KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) NANJANAPURAM, ERODE - 638 107.

SKILL DEVELOPMENT ACTIVITIES:

1) Draft a bio- data.

2) Prepare your Personal and Career goal.

3) Prepare a Basic Interview Questions for MNC.

	QUESTION PAPER PATT	ERN
SECTION – A	SECTION – B	SECTION – C
10 X 1 = 10 Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type Question Number 20 is Compulsory- Case Study

Mapping of COs with POs and PSOs :

PO/PSO	PO/PSO PO								PSO				
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5	
CO1	M	S	M	Μ	M	M	S	\rightarrow S	М	М	M	M	
CO2	S	S	M	L	M	M	S	S	S	М	M	S	
CO3	M	S	Μ	M	M	M	M	S	S	М	M	M	
CO4	S	S	М	M	M	M	L	S	S	S	L	M	
CO5	M	S	M	L	M	М	M	M	M	M	M	M	

S - Strong, M - Medium, L - Low



Dr. N. RAMAN PRINCIPAL, KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) NANJANAPURAM, ERODE - 638 107.

Sem.	Course Code	MANAGEMENT PRACTICES	Total Ma	arks: 100	Hours Per Week	Credits
I	21PBDCV107	TRACTICES	CIA: 25	ESE: 25	2	2

COURSE OBJECTIVE:

This course is designed to groom the students with personality skills. The course would facilitate in eradicate stage fear, building self confidence, personality grooming, etc. This provides a platform for students to learn and update themselves on improving their communication and personality skills.

ACTIVITIES: 1.Case Study 2. Group Discussion, 3.Role play, 4.Management Games, 5. Management Quiz 6.Story telling .

Total Marks: 50 (CIA: 20 Marks, ESE: 30 Marks)

1. Distribution of Internal Marks (CIA)

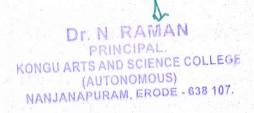
S.No.	Parameters	Maximum Marks
1.	Preparation of Case Study / Group Discussion / Role playing	10
2.	Innovative Concepts and Ideas	10
3.	Audio Visual Presentation	5
	Total	25*

2. Distribution of External Marks (ESE)

S.No.	Parameters	Maximum Marks
1.	Viva voce	25
	Total	25*.

* Evaluated by Internal and External Examiners.





PO/PSO CO				РО						PSO		
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
C01	M	М	S	S	S	М	S	S	S	S	S	S
CO2	S	M	S	S	S	Μ	S	S	S	S	S	S
CO3	M	M	S	S	S	M	S	S	S	S	S	S
CO4	S	S	S	S	S	M	S	S	S	S	S	S
CO5	M	M	M	M	M	M	S	S	M	S	М	S

Mapping of COs with POs and PSOs:

S - Strong, M - Medium, L - Low

Course Designed By	Verified By	Approved By HOD
Mr.P.ARULANANTH	G → W2 Dr.V.G.SUMATHY	BAN Dr.V.G.SUMATHY



Dr. N. RAMAN KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) NANJANAPURAM, ERODE - 635 107.

	Course Code	PRODUCTION AND	Total M	larks:100	Hours Per Week	Credits
II	21PBDCT201	MATERIALS MANAGEMENT	C1A: 50	ESE: 50	4	4
Cours	e Objectives:					
Mai 2.To	nagement. learn the knowledge	to understand the principles, on various production systems, rial management and inventory	processes and	inventory ma		Production
Course	Outcomes (CO): Or	n completion of the course, stude	ents should be	able to		
CO 1	Acquire the basis of	on production management.				
CO 2	Outline the aware	eness about product design, locat	tion and layout			
CO 3	Design and apply	the production planning and con	trol.			K1-K6
CO 4	Analyze on materi	al management and inventory co	ontrol.			
CO 5	Asses the modern	production management tools a	nd quality certi	fications.		
K1 :F	Remember;K2: Und	lerstand; K3 :Apply; K4:Ana	lyze; K5 :Eva	luate; K6 :	Create	
			on Manageme	ent		
Unit	-I ·	Producti				
Prod mana	uction Managemen	t: Objectives - Nature - Sco contributions - Role and Funct				
Prod mana	uction Managemen agement - Historical sification of Product	t: Objectives - Nature - Sco contributions - Role and Funct ion system.		tion manage		

Unit – IV Material management Material management - Objectives - Features - Scope - Functions of material management - Inventory Control – Types of Inventory - Cost associated with inventory - Functions of inventory control - Inventory control – Types of Inventory - Cost associated with inventory - Functions of inventory control - Inventory control – Types of Inventory - Cost associated with inventory - Functions of inventory control - Inventory control techniques: Economic Order Quantity (EOQ) - ABC Analysis (Simple problems). Unit – V Modern Production and Materials Management Modern Production Management Tools - Just in Time (JIT) - Components of JIT - KANBAN – Types of KANBAN - Total Quality Management (TQM) - Objectives - Elements of TQM - International Organization for Standardization (ISO) - ISO Registration Process - Types of ISO Quality Certifications - Six Sigma Concept - Elements in six sigma - Stages of Six sigma process – Benefits of six sigma. TEXT BOOK 1 P. Saravanavel & S. Sumathi, "Production and Materials Management", 2nd Reprint Edition 2011, Margham Publications, Chennai.

1	R.Paneerselvam, Production an India (P) Ltd., New Delhi	nd Operations Management", 2 nd Edition	n, 2008, Prentice Hall of
2	S.N.Chary, "Production and Tata McGraw Hill publicatior	Operations Management - Theory and , New Delhi.	Problems", 3 rd Edition 200
	Course Designed By	Verified By	Approved By HOD
	Dr.G.RARTHI	Dr.R.VIJAYAPRIYA	CHU Dr.V.G.SUMATHY
	ERODE 638 107	PRI KONGU ARTS AN 22 (AUT)	RAMAN NCIPAL. ID SCIENCE COLLEGE DNOMOUS) AM, ERODE - 638 107.

SKILL DEVELOPMENT PROGRAMMES:

- 1) Visit a company and draw a chart on plant layout.
- 2) Visit any industry and list out the stages of PPC.
- 3) Draw an ISO specification chart.

QUESTION PAPER PATTERN

SECTION – A	SECTION – B	SECTION – C
10 X $1 = 10$ Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study

Mapping of COs with POs and PSOs :

PO/PSO CO	РО							PSO				
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	S	M	S	L	M	L	M	S	L	М	Μ	S
CO2	S	M	S	М	M	M	M	S	М	M	S	S
CO3	S	S	S	M	S	L	S	М	S	M	S	S
CO4	М	S	M	M	S	M	L	S	L	M	М	M
CO5	М	S	M	L	S	M	S	S	S	L	М	S

S - Strong, M - Medium, L - Low





Sem.	Course Code	MARKETING	Total M	arks:100	Hours Per Week	Credits		
II	21PBDCT202	MANAGEMENT	CIA: 50	ESE: 50	4	4		
Course	Objectives:		a a a					
	· · ·	ples and decision that underlie	e all activities,					
2. Deve	elop the planning and ana	lytical skills necessary for a h	olistic market	ing approac	h			
3. Buil	d critical analysis and cre	ative communications skills a	mong students	s to help the	m in identifyi	ng key issu		
Course (Outcomes (CO): On com	pletion of the course, students	should be able	e to				
CO 1	marketing Situation	arketing concepts and techniq			an Sector			
CO 2	Assess market se Behaviour.	ssess market segmentation and targeting to build knowledge on consumer						
CO 3	Identify the ma objectives	Identify the marketing strategies based on product, price, place and promotional objectives						
CO 4	Articulate the kr	Articulate the knowledge on various Promotional tools						
CO 5	Gain knowledge	about emerging trends in mar	keting in a glo	bal perspect	tive.			
10 P	CONTRACTOR OF A DECISION OF A DECISIONO OF A DECI			, W. C				
K1 :Re	member; K2: Understa	nd; K3 :Apply; K4:Analyz	e; K5 :Evalua	te; K6 :Cr	eate			
K1 :Re	member; K2: Understa	nd; K3 :Apply; K4:Analyzo	e; K5 :Evalua	te; K6 :Cr	eate			
Unit –	I	Basics	s of Marketin	ıg				
Unit – Marke	I ting: Meaning - Scope -	Basics - Core marketing concepts- N	s of Marketin New marketin	ig g realities-	The marketin			
Unit – Marke	I ting: Meaning - Scope -	Basics	s of Marketin New marketin	ig g realities-	The marketin			
Unit – Marke Market	I ting: Meaning - Scope - ing Concepts - Compon	Basics - Core marketing concepts- N	s of Marketin New marketin	ig g realities-	The marketin			
Unit – Marke Market Market	I ting: Meaning - Scope - ing Concepts - Compon ing Environment - Marke	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System.	s of Marketin New marketin nctions of Ma	ig g realities- arketing — N	The marketin			
Unit – Marke Market	I ting: Meaning - Scope - ing Concepts - Compon ing Environment - Marke	Basics - Core marketing concepts- N ents of Marketing Mix - Fu	s of Marketin New marketin nctions of Ma	ig g realities- arketing — N	The marketin			
Unit – Marke Market Market Unit –	I ting: Meaning - Scope - ing Concepts - Compon ing Environment - Marko - II	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System.	s of Marketin New marketin Inctions of Ma or and Produ	ng realities- arketing – M ct Decision	The marketin ⁄/arketing Org	anisations		
Unit – Market Market Market Unit – Buyer	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market - II • Behavior - Factors I	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System. Buyer Behavio	s of Marketin New marketin nctions of Ma or and Produ - Stage in	ng g realities- urketing – M ct Decision Buying D	The marketin Marketing Org ecision Proce	ganisations		
Unit – Market Market Market Unit – Buyer Segm	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market - II • Behavior - Factors I entation - Market Target	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System. Buyer Behavior nfluencing Buyer Behavior ing - Positioning and Differe	s of Marketin New marketin Inctions of Ma or and Produ - Stage in entiation Strate	ng g realities- urketing – M ct Decision Buying D egies. Produ	The marketin Marketing Org ecision Proce act Decision -	sanisations		
Unit – Market Market Market Unit – Buyer Segme Produ	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market - II • Behavior - Factors I entation - Market Target act - Product Mix Decision	Basics - Core marketing concepts- N ents of Marketing Mix - Fue eting Information System. Buyer Behavior nfluencing Buyer Behavior ting - Positioning and Differe ns - Steps in New Product De	s of Marketin New marketin Inctions of Ma or and Produ - Stage in entiation Strate	ng g realities- urketing – M ct Decision Buying D egies. Produ	The marketin Marketing Org ecision Proce act Decision -	ganisations ess. Marke Concept c		
Unit – Market Market Market Unit – Buyer Segme Produ	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market - II • Behavior - Factors I entation - Market Target	Basics - Core marketing concepts- N ents of Marketing Mix - Fue eting Information System. Buyer Behavior nfluencing Buyer Behavior ting - Positioning and Differe ns - Steps in New Product De	s of Marketin New marketin Inctions of Ma or and Produ - Stage in entiation Strate	ng g realities- urketing – M ct Decision Buying D egies. Produ	The marketin Marketing Org ecision Proce act Decision -	ganisations ess. Marke Concept c		
Unit – Market Market Market Unit – Buyer Segme Produ defini	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market - II • Behavior - Factors I entation - Market Target act - Product Mix Decision tion, equity, naming decision	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System. Buyer Behavior ing - Positioning and Differe ns - Steps in New Product De sions.	s of Marketin New marketin Inctions of Ma or and Produ - Stage in Intiation Strate Invelopment- St	ng g realities- arketing – M ct Decision Buying D egies. Produ ages in Pro-	The marketin Marketing Org ecision Proce act Decision - duct Life Cycl	sanisations ess. Marke Concept o e – Brand		
Unit – Market Market Unit – Buyer Segme Produ defini	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market II • Behavior - Factors I entation - Market Target act - Product Mix Decision tion, equity, naming decision III	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System. Buyer Behavior ing - Positioning and Differe ns - Steps in New Product De sions.	s of Marketin New marketin Inctions of Ma or and Produ - Stage in Intiation Strate Invelopment- St Distribution	ng g realities- urketing – M ct Decision Buying D egies. Produ- ages in Pro- Dr. M Decision	The marketin Marketing Org ecision Proce act Decision - duct Life Cycl MAN ICIPAL. SCIENCE COL MERMINATION-	ess. Marke Concept o e – Brand		
Unit – Market Market Unit – Buyer Segme Produ defini Unit – Pricin	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market II Behavior - Factors I entation - Market Target act - Product Mix Decision tion, equity, naming decision III g Decision - Importance	Basics - Core marketing concepts- N ents of Marketing Mix - Fur eting Information System. Buyer Behavior ing - Positioning and Differe ns - Steps in New Product De sions. Pricing and e - Pricing Objectives - Fac	s of Marketin New marketin Inctions of Ma or and Produ - Stage in entiation Strate velopment- St Distribution tors Influenci	g realities- arketing – M ct Decision Buying D egies. Produ ages in Pro- Dr. N Decision	The marketin Marketing Org ecision Proce act Decision - duct Life Cycl MAN ICIPAL, DISCIENCE COL MERODE - 638	sanisations css. Marke Concept o e – Brand LEGE Methods o 107.		
Unit – Market Market Unit – Buyer Segme Produ defini Unit – Pricin Setting	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market II • Behavior - Factors I entation - Market Target act - Product Mix Decision tion, equity, naming decision III g Decision - Importance g Pricing - Pricing Polici	Basics - Core marketing concepts- N ents of Marketing Mix - Fun eting Information System. Buyer Behavior ing - Positioning and Differe ns - Steps in New Product De sions. Pricing and e - Pricing Objectives - Fac cies and Strategies - Distribu	s of Marketin New marketin Inctions of Ma or and Produ - Stage in entiation Strate velopment- St Distribution tors Influenci	g realities- arketing – M ct Decision Buying D egies. Produ ages in Pro- Dr. N. Decision Dr. N. Decision BUARPURA s -Factors i	The marketin Marketing Org ecision Proce act Decision - duct Life Cycl MAN ICIPAL, SCIENCE COL MERIODE - 638 n Distribution	sanisations ess. Marke Concept o e – Brand LEGE Methods o 107. n Channel		
Unit – Market Market Unit – Buyer Segme Produ defini Unit – Pricin Setting	I ting: Meaning - Scope - ing Concepts - Componing Environment - Market -II · Behavior - Factors I entation - Market Target act - Product Mix Decision tion, equity, naming deci III g Decision - Importance g Pricing - Pricing Polic ons and Flows - Channel	Basics - Core marketing concepts- N ents of Marketing Mix - Fur eting Information System. Buyer Behavior ing - Positioning and Differe ns - Steps in New Product De sions. Pricing and e - Pricing Objectives - Fac	s of Marketin New marketin Inctions of Ma or and Produ - Stage in entiation Strate velopment- St Distribution tors Influenci	g realities- arketing – M ct Decision Buying D egies. Produ ages in Pro- Dr. N. Decision Dr. N. Decision BUARPURA s -Factors i	The marketin Marketing Org ecision Proce act Decision - duct Life Cycl MAN ICIPAL, SCIENCE COL MERIODE - 638 n Distribution	sanisations ss. Marke Concept o e – Brand LEGE Methods o 107. n Channel		

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Unit – IV Promotion Decision

Promotion Decision - Promotion Mix – Advertising- objectives- types- Personal Selling objectives – process -Sales Promotion – Importance- tools - Public Relations -Objectives – Methods - Direct Marketing - Sales force Design -Objectives - Structure.

Unit	– V	
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Recent Marketing Concepts

Marketing of Non- business organization –Issues In Marketing: Social, Ethical And Legal Aspects of Marketing – Global aspects of marketing- International Marketing-Scope ,Environment of International Marketing, Introduction, importance and benefits of Green Marketing, Digital Marketing, Relationship Marketing, Rural Marketing, Neuro marketing and Social Media Marketing.

TEXT BOOKS

1	Philip Kotler, Kevin Lane Keller, "Marketing Management" 15 th Edition, 2016, Pearson Education Limited, Noida (UNIT I To IV)
	Joel R.Evans, Barry Berman, Marketing, Marketing in the 21st century, 10th edition, 2006. Thomson
2	Publications (UNIT – V)

REFERENCE BOOKS V.S Ramasamy & S. Namakumari, "Marketing Management: Global Perspective Indian Context", 1 5th Edition, 2013, Macmilan Publishers India Ltd, Chennai. 2 RajanSexena, "Marketing Management", McGraw Hill (5th Edition) 2017. Dr.C.B.Gupta & Dr.N.Rajan Nair, "Marketing Management", 19th Edition, 2020, Sultan 3 Chand & Sons, New Delhi Verified Byarts and science Course Designed By coApproved By HOD (BAIL) 638 107. 公子M_____ Dr.V.G.SUMATHY URAM, ERODE Mrs.PANCHANA KIRUTHIKA Dr.V.G.SUMATHY ERODE 638 197

SKILL DEVELOPMENT ACTIVITIES:

1) Prepare a chart on marketing organization and specify the roles of each position

2) Suggest the strategies for the development of new product

3) Draw a plan of distribution network for a consumer product

QUESTION PAPER PATTERN

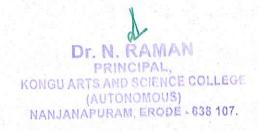
	the second se	
SECTION – A	SECTION – B	SECTION – C
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Mapping of COs with POs and PSOs:

PO/PSO CO	РО							PSO				
<u> </u>	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	S	M	S	S	S	M	S	S	М	S	М	S
CO2	S	M	M	L	M	М	S	S	S	L	М	S
CO3	M	M	L	M	S	M	S	S	M	S	М	S
CO4	S	S	M	S	M	М	S	S	M	S	S	S
CO5	S	M	S	S	M	Μ	S	S	M	M	Μ	S

S - Strong, M - Medium, L - Low





Sem.	Course Code	HUMAN RESOURCE	Total N	larks:100	Hours Per Week	Credits	
II	21PBDCT204	MANAGEMENT	CIA: 50	ESE: 50	4	4	
Course	e Objectives:					e - 12 - 23 -	
		understanding of HR basic Fun	nctions.			1.1	
2.	To equip the students	with necessary HR skills that ar	e required by	HR professi	onals		
		identify and analyze the prol				to provid	
i	nnovative solutions		2 I I I AD	and the states			
Course	Outcomes (CO): On c	ompletion of the course, studer	nts should be	able to			
CO 1	Acquire fundamenta	l concepts of human resource r	management				
CO 2	Identify and select a	ppropriate recruitment and sel	ection proces	S			
CO 3 Apply various training and development techniques to enhance the skills of human K1-K6 resources							
CO 4	4 Analyze the performance appraisal techniques and job evaluation methods						
CO 5	D 5 Acquire knowledge about social security measures and industrial relations						
V1.D	mombor:K2: Under	stand; K3 :Apply; K4:Analy	ze: K5 :Eval	uate: K6 :C	Create		
Unit -	-1	Human Reso	urce Manage	ement			
Huma	an Resource Managen	nent: Meaning – Objectives - N	Nature -Scope	e - Functions	s – importanc	e - HRN	
Mode	els - Role of HR Mana	nger – Organisation for HR dep	oartment – Q	ualities of H	R Manager -	Personne	
		ills for HR professionals.					
Pomo	<u> </u>						
Unit	- II	Human Resource p	lanning and	recruitmen	t		
			T.	CC'		sian Iol	
		: Meaning - Importance - Pro					
		pose - process - Methods o					
Spec	ification. Recruitment	- Factors - Sources - process	- Selection: 1	Nature - ob	ojectives - P		
tunes	of test_interview_	사실은 것이 같은 일을 다 것이 같이 많이 많이 많을까?				rocedure	
types	s of test - interview	bjectives – types - Induction -		advantages.		rocedure	
		bjectives – types - Induction -	- objectives –			rocedure	
Unit -	- 111	bbjectives – types - Induction - Training a	- objectives – and Developr	nent			
Unit - Train	- III	bbjectives – types - Induction - Training a - Nature - need of training prog	- objectives – and Developr gramme – im	nent portance – p	rocess – types	s of trainin	
Unit - Train -Typ	- III ning and Development bes of training metho	bbjectives – types - Induction - Training a - Nature - need of training prog ds – On the job and Off the	- objectives – and Developr gramme – im e-job training	nent portance – p ; methods –	rocess – types Evaluation	s of trainin of Trainin	
Unit - Train -Typ	- III ning and Development bes of training metho	bbjectives – types - Induction - Training a - Nature - need of training prog	- objectives – and Developr gramme – im e-job training	nent portance – p ; methods –	rocess – types Evaluation	s of trainin of Trainin	
Unit - Train -Typ Prog	- III ning and Development bes of training metho	bbjectives – types - Induction – Training a - Nature - need of training prog ds – On the job and Off the sus Development - Managemer	- objectives – and Developr gramme – im e-job training	nent portance – p methods – nt – objectiv	rocess – types Evaluation es – principle	s of trainin of Trainin	
Unit - Train -Typ Prog	- III ning and Development bes of training metho grammes. JourMong ver anagement developing	bbjectives – types - Induction – Training a - Nature - need of training prog ds – On the job and Off the sus Development - Managemer	- objectives – and Developm gramme – im c-job training at developmen	nent portance – p methods – nt – objectiv	rocess – types Evaluation es – principle	s of trainin of Trainin	
Unit - Train -Typ Prog	- III ning and Development bes of training metho grammes. JourMong ver anagement developing	- Nature - need of training prog ds – On the job and Off the sus Development - Managemer	- objectives – and Developm gramme – im e-job training at developmen Dr KONGU ART	nent portance – p methods – nt – objective N. RAM	rocess – types Evaluation es – principle AN	s of traini of Traini	

Unit-IV

Performance Appraisal

Performance Appraisal - Nature - Objectives - Process - Methods - Traditional Methods And Non Traditional Methods - Advantages - Problems Of Performance Appraisal - Promotion - Nature - Types -Purpose - Bases Of Promotion - Benefits - Transfers - Reasons - Types - Demotion - Reasons- Principles - Job Evaluation - Objectives - Principles- Procedure - Methods Of Job Evaluation

Unit – V

Wage and salary administration

Wage and salary administration – objectives – factors affecting wage administration - wage incentives - social security measures – employee welfare – safety and health facilities - Industrial Relations - Collective bargaining - grievances handling - Trade Union - Managing Ethical Issues in Human Resource Management – recent trends in HRM.

TEXT BOOK

1Aswathappa, K. (2013). Human Resource Management: Text and Cases, 7th Edition,McGraw-Hill Education (India) Private Limited, New Delhi

1	Dessler, Gary and Biju Varkke New Delhi.	, Human Resource Management, 14th Edition,	2016, Pearson Education
2		ce Management", 9 th Edition, 2002, Prentice-H	Iall of India (P) Ltd.,
3	Subba Rao P, Personnel and H Publishing House,	Iuman Resource Management Text & cases, 20)11, Himalaya
		Dr. N. RAMA	N
	Course Designed By	Verified By PRINCIPAL,	Approved By HOE
	Mr.P.ARULANAKAVINCE	Dr.R.VIJAYAPRIMAPURAM. ERODE	Ø→12 Dr.V.G.SUMATHY
	9124 ERODE 538 197	31	

SKILL DEVELOPMENT ACTIVITIES:

1) Visit an Organization and Prepare a Organizational chart.

2) Prepare a HR department Flow Chart.

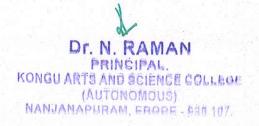
3) Prepare a performance appraisal template.

	QUESTION PAPER PATT	ERN
SECTION - A	SECTION – B	SECTION – C
10 X 1 = 10 Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study

Mapping of COs with POs and PSOs:

PO/PSO CO				PO						PSO		
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
C01	М	S	Μ	S	Μ	M	S	S	Μ	М	S	S
CO2	S	Μ	S	М	M	M	S	S	S	М	М	S
CO3	S	М	М	M	S	Μ	S	S	S	М	S	S
CO4	S	M	М	Μ	S	L	S	S	S	М	М	S
CO5	М	М	S	S	М	M	S	М	Μ	М	М	S

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Sem.	Course Code	OPTIMIZATION	Total M	arks:100	Hours Per Week	Credits				
II	21PBDCT205	TECHNIQUES	CIA : 50	CIA : 50 ESE :50		4				
Cours	e Objectives:									
To ena	ble the students to	learn the techniques of Operations R	esearch and the	eir applicat	ion in busine	SS				
Manag	ement and decisio	ns based on quantitative elements.								
Course	e Outcomes (CO):	On completion of the course, student	s should be abl	e to						
CO1	Understand the	pasic concepts of Operations Researc	h.							
CO2		To comprehended the concept of a Transportation Problem and Minimum Transportation Cost. K1- K6								
CO3	Understand the	pasic concepts of Queueing Theory a	nd Network scl	neduling.						
CO4	Understand and	evaluate the decision to be made and	the potential o	utcomes.						
C05	Understand and	evaluate the Simulation models.				inside.				
K1 :]	Remember;K2: U	nderstand; K3 : Apply; K4: Analy	ze; K5 :Evalua	ate; K6 :(Create					
Unit	-I	Operations Research and L	inear Progran	nming Pro	blem					
Oper	ations Research- A	n Over View: Introduction-Origin an	nd Developmer	t of O.Rl	Nature and F	eatures of				
O.R.	-Scientific Metho	1 in O.ROperations Research and	l Decision Ma	aking-App	lications of	Operation				
Rese	arch. Linear Pro	gramming Problem: Introduction-	Linear Prog	gramming	Problem-Ma	athematic				
form	ulation of the Prob	lem-Illustrations on Mathematical fo	rmulation of L	PP's-Grap	hical solutior	n method.				
		-1.4, 1.9, 1.10, Chapter 2: Sections 2.1								

Unit – II

Transportation Problem

Introduction - LP Formulation of the Transportation Problem- Transportation Table-Solution of a Transportation Problem-Finding an Initial Basic Feasible solution (NWCR, LCM and VAM)-Test for optimality- Transportation Algorithm (MODI Method) Non-Degenerate problems Only.

Chapter 10: Sections 10.1-10.2, 10.5, 10.8-10.10, 10.13.

Unit – III

Chapter 2

Queueing Theory and Network Scheduling by PERT/CPM

Queueing Theory: Introduction- Queueing System-Elements of Queueing System- Operating Characteristic of queueing System-Classification of Queueing models-Poisson Queueing System Model I{M/M/1:(∞/FIFO)}only. Network Scheduling by PERT/CPM: Introduction-Basic Components-Logical Sequencing- Rule of Network Construction-Critical Path Analysis - Probability Consideration in PERT-Distinction between PERT and CPM.

: Sections 21, 1-21.4, 21.7, 21.9, Chapter 25: Sections 25.1-25.4, 25.6-25.8. Dr. N. RA

Unit – IV	Decision Analysis
Introductio	n-Decision making Problem- Decision making Process- Decision making Environment-Decisions
under Unco	ertainty- Decisions under risk-Decision tree analysis.
Chapter 1	6: Sections 16.1-16.7.
Unit – V	Simulation
of randon	n-Why simulation?-Process of simulation-Simulation models-Event-Type simulation-Generation n numbers-Monte-Carlo simulation-Simulation of a queueing system.
	2: Sections 22.1-22.7, 22.9.
	e questions shall be problems (simple business application problems) and the remaining 20% stions shall be theory based.
TEXT BO	OK

Kanti Swarup, P.K.Gupta and Man Mohan, "Introduction to Management Science-Operations Research",
 1 15thEdition, 2010, Reprint 2011, Sultan Chand and Sons, New Delhi.

REF	ERENCE BOOKS		
1	Vittal.P.R and Malini.V, "Oper Margham Publishers.	ation Research:Resource Management T	echniques", 1 st Edition 2013,
2	Dr.Sharma J.K "Operation Res Limited.	earch Theory and Applications", 3 rd Edit	ion 2007, Macmillan India
<u></u>			
	Course Designed By	Verified By	Approved By HOD

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SKILL DEVELOPMENT ACTIVITIES:

1) Real life applications of Queueing Theory.

2) Real time applications of Business problems using Decision Trees.

3) Analyze Business problems using Simulation.

QUESTION PAPER PATTERN

SECTION – A	SECTION – B	SECTION – C
10 X $1 = 10$ Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study

Mapping of COs with POs and PSOs:

PO/PSO CO			P	°0						PSO		
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	S	M	M	M	M	М	S	S	Μ	S	М	S
CO2	S	M	М	Μ	Μ	М	S	S .	M	S	М	S
CO3	S	M	М	Μ	S	М	S	S	M	S	М	S
CO4	S	М	M	Μ	S	M	S	S	M	S	М	S
CO5	S	M	M	M	S	Μ	S	S	M	S	М	S

S - Strong, M - Mediuhi. 5 - Low

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Sem.	Course Code	RESEARCH	Total M	larks:100	Hours Per Week	Credits		
a :	21PBDCT206	METHODOLOGY	CIA: 50	ESE: 50	4	4		
Course	Objectives:							
1. To	impart students kno	owledge of research in the field o	f management					
2. To 1	understand the resea	urch design, sampling design, me	asurement and	l scaling.				
		rstanding of data analysis and re	and the second					
Course		n completion of the course, stude	nts should be a	able to				
CO 1	Acquire basis on r	esearch problem.		S. S.				
CO 2	Outline the awaren	ness on research and sampling de	sign.					
CO 3	Identify the measu	rement and scaling in research.				K1-K6		
CO 4	Analyze on data processing and analysis.							
CO 5	O 5 Prepare the interpretation and report writing							
K1 ·Re	member:K2: Und	erstand; K3 :Apply; K4:Analy	vze; K5 :Eval	uate; K6 :C	Create			
art olde	Children of grant of an							
					<u></u>			
Unit -			esearch		<u> </u>			
Unit – Resea	-I arch: Meaning - Obj		e search Research - Re	esearch meth	ods and Meth			
Unit – Resea Steps	-I arch: Meaning - Obj of research process	R o ectives - Types - Significance of	esearch Research - Re search Problen	esearch meth	ods and Meth			
Unit – Resea Steps	-I arch: Meaning - Obj of research process fining the Problem	R ectives - Types - Significance of - Criteria of good research - Res - Technique of formulating a pro	esearch Research - Re search Problen	esearch meth	ods and Meth			
Unit – Resea Steps of De Unit –	-I arch: Meaning - Obj of research process efining the Problem - II	Research ectives - Types - Significance of - Criteria of good research - Res - Technique of formulating a pro Resea	esearch Research - Re search Problen blem. hrch Design	esearch meth n: Selecting t	ods and Meth he problem -	Necessity		
Unit – Resea Steps of De Unit – Resea	-I arch: Meaning - Obj of research process efining the Problem - II arch Design: Meani	Reseaung - Need and Features - Conce	esearch Research - Research Problem blem. arch Design pts relating to	esearch meth n: Selecting t research des	ods and Meth the problem -	Necessity		
Unit – Resea Steps of De Unit – Resea desig	-I arch: Meaning - Obj of research process efining the Problem - II arch Design: Meani arch Design: Meani	Research ectives - Types - Significance of - Criteria of good research - Res - Technique of formulating a pro Resea	esearch Research - Research Problem blem. arch Design pts relating to ng a research	esearch meth n: Selecting t research des plan. Sampli	ods and Meth the problem - sign - differen ng Design: C	Necessity nt research Census and		
Unit – Resea Steps of De Unit – Resea desig samp	-I arch: Meaning - Obj of research process efining the Problem - II arch Design: Meani arch Design: Meani arch Serinciples of Formation of Formation of the survey - Steps in	Reseaung - Need and Features - Conce Reseaung - Need and Features - Conce Reseaung - Need and Features - Conce	esearch Research - Research Problem blem. arch Design pts relating to ng a research	esearch meth n: Selecting t research des plan. Sampli	ods and Meth the problem - sign - differen ng Design: C	Necessity nt research Census and		
Unit – Resea Steps of De Unit – Resea desig samp	-I arch: Meaning - Obj of research process efining the Problem - II arch Design: Meani arch Design: Meani arch Steps in ble survey - Steps in probability and prob	Reseau ectives - Types - Significance of - Criteria of good research - Res - Technique of formulating a pro Reseaung - Need and Features - Conce Experimental designs - developin sample design – Sample size de pability Sampling designs.	esearch Research - Research Problem blem. arch Design pts relating to ng a research	esearch meth n: Selecting t research des plan. Sampli different type	ods and Meth the problem - sign - differen ng Design: C	Necessity nt research Census and		

Unit – IV Data Analysis Processing and Analysis of Data: Processing Operations - Problems in processing - Types of analysis - Parametric test - Importance of parametric test - Parametric versus Non parametric test - Chi-Square Test (Problems) - Henry Garrett's Ranking Technique (Problems). Unit – V Interpretation and Report Writing Interpretation and Report Writing: Meaning of Interpretation - Technique-Precaution in Interpretation - Significance of Report writing-Steps in Writing a Report - Layout of research Report - Types of report - Precautions for writing Research report - Plagiarism - Avoiding Plagiarism in research. Questions: 80% of the questions shall be theory 20% of the questions shall be problem based. TEXT BOOK 1 Kothari C.R., "Research Methodology Methods and Techniques", 2nd Revised Edition, 2010, New Age International Publishers, New Delhi.

RE	FERENCE BOOKS	Methodology", 2 nd Edition, 2007, Prentice	Hall India (P) Ltd.,
1	New Delhi.		
2	황이 가장 가장 말했다. 것은 것은 것 같은 것 같은 것이 같아요.	. Schindler, J. K. Sharma, 12 th Edition, 201 ation Private Limited, New Delhi.	8, Business Research
3	Srivastava, T. N and Rego Sl Education Private Limited, N	hailaja , Business Research Methodology, 2 Jew Delhi.	011, Tata McGraw Hill
	Course Designed By	Verified Ryngu Arts And	SCIENCE Approved By HOD
	Dr.R.VIJAY APRIYA	Dr.R.VIJAYAPRIYA	Dr.V.G.SUMATHY

SKILL BASED ACTIVITIES:

1) Prepare a sampling design of your research for a specific product in the market.

2) Construct a Questionnaire for your selected topic and submit the pilot study report.

3) Narrate your experience using observation technique during the survey.

QUESTION PAPER PATTERN								
SECTION – A	SECTION – B	SECTION – C						
10 X 1 = 10 Marks Answer ALL the questions Choose the correct answer	5 X 3 = 15 Marks Answer ALL the questions Either or type Two questions from each unit	5 X 5 = 25 Marks Answer ALL questions Question Number: 16 to 19 (Either or type) Question Number 20 is Compulsory- Case Study						

Mapping of COs with POs and PSOs :

PO/PSO CO		РО						PSO				
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSC 5
CO1	S	M	S	M	M	S	M	S	L	M	Μ	M
CO2	S	М	S	L	M	M	M	S	M	M	S	M
CO3	S	М	S	M	S	L	M	S	S	M	S	M
CO4	S	M	S	M	S	M	S	S	S	S	S	M
C05	S	S	S	M	S	L	S	S	S	S	S	S

S - Strong, M - Medium, dScience c





Sem.	Course Code	DATA ANALYSIS USING SPREAD SHEET AND SPSS	Total N	Aarks:50	Hours Per Week	Credits			
1&11	21PBDCP207	- PRACTICAL	CIA: 25	ESE: 25	2	2			
Course	e Objectives:			- n					
Spread	sheet and SPSS.	se is to impart the students to get p On completion of the course, stude			ta analysis us	ing			
CO 1		amentals of working in Spread sho							
CO 2	Prepare the application oriented worksheet.								
CO 3	Compute the mathematical functions in Spread sheet. K1-K6								
CO 4	Create the data file in SPSS and prepare for data analysis in SPSS.								
CO 5	Demonstrate the data analysis in SPSS.								
K1 :R	emember;K2: Ur	derstand; K3 :Apply; K4:Anal	yze; K5 :Ev	aluate; K6	:Create	Sin.			
		PROGRAMMES							
		SPREAD SHE	ET (EXCEL)					

- Create a Salary slip using worksheet with following fields Employee number, Employee name, Basic Pay(BP), Travelling Allowance(TA), Dearness Allowance(DA), House Rent Allowance(HRA), Income Tax(IT), Provident Fund(PF), Net Pay(NP).
- 2. To calculate the age of a person in Excel, use the DATEDIF function and the TODAY function.
- 3. Create Student mark list in MS-Excel worksheet to sorting in ascending and descending order.
- 4. Create a chart for using the fields as Roll No, Name, Marks and Percentage of a class.
- 5. Create an Excel Worksheet for the monthly sales of a product and also represent the data by using bar chart.
- 6. Preparing internal marks using IF and AND Function.

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7. Perform the CONVERT function to convert from cm to inches.



- 8. Calculate the simple Interest using Excel.
- 9. Create and automate the invoice in Excel.
- 10. Create the Pivot Table using Spread sheet.

STATISTICAL PACKAGE FOR THE SOCIAL SCIENCES (SPSS)

- 11. Create a data file in SPSS by using data editor, the Data View and Variable View.
- 12. Calculate the Mean, Median and Mode by using the SPSS.
- 13. Presentation of data through charts and diagrams in SPSS.
- 14. Calculate the Standard deviation by using the SPSS.
- 15. Calculate and Interpret Chi- square test in SPSS.

TEXT BOOKS

1	Nellai Kannan, "MS - Office", 5th Edition, 2012, Nels Publications, Tirunelveli.
2	Dr. S.L.Gupta, Hitesh Gupta "SPSS 17.0 For Researchers", 1st Edition, 2011, International Book
	House Pvt. Ltd., New Delhi.
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RE 1	CFERENCE BOOKS Curtis D.Frye, "Microso Limited, New Delhi.	ft office Excel 2007 Step by Step", 2010, Pr	entice Hall India Private
2	A. Rajathi, P.Chandran,	"SPSS For You" 1 st Edition, 2015, MJP Publishe	rs, Chennai.
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PO/PSO CO	PSO PO							PSO				
	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO1	S	M	S	M	S	S	M	S	M	M	S	M
CO2	S	М	M	M	S	M	M	S	M	S	S	M
CO3	S	М	S	M	S	L	M	S	S	M	S	M
CO4	S	М	M	M	S	M	S	S	S	S	S	M
C05	S	М	S	M	S	L	S	S	S	M	S	M

Mapping of COs with POs and PSOs:

S - Strong, M - Medium, L - Low



Dr. N. RAMAN PRINCIPAL, KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) NANJANAPURAM, ERODE - 565 197

KONGU ARTS AND SCIENCE COLLEGE



(An Autonomous Institution, Affiliated to Bharathiar University, Coimbatore)

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ACTIVITIES



KONGU ARTS AND SCIENCE COLLEGE
(AUTONOMOUS) ERODE – 638107OptimizationDEPARTMENT OF MANAGEMENT SCIENCE (PG)

Online Webinar on Entrepreneurial Talk - 04/09/2021



An online webinar on entrepreneurial talk was organized by the department of management science (PG) on 4th September, 2021. The Webinar was delivered by B. ARUN Proprietor, Foodie's restaurant, Erode. The resource person has started the session with his journey in hotel industries and problems faced by him during his initial stage of



opening the restaurant. He also interacted with the students and the remedial measures undertaken by him for his business during the pandemic situation. It was a very informative session for the budding entrepreneurs who are all willing to start a new business. At the end of the session he clarified various doubts of the students.



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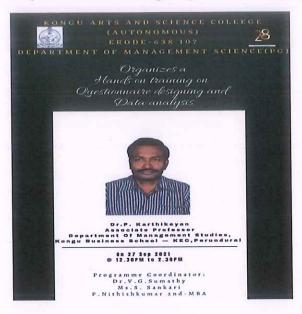


<u>KONGU ARTS AND SCIENCE COLLEGE</u> (AUTONOMOUS) ERODE – 638107



DEPARTMENT OF MANAGEMENT SCIENCE (PG)

Hands on Training on Questionnaire designing and Data analysis - 27Sept, 2021



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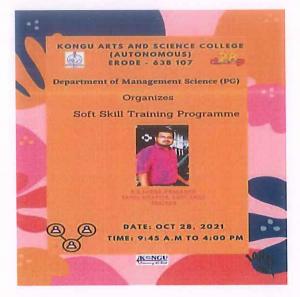
Training on questionnaire designing and data analysis was organised by the department of management science (pg) on 27 september, 2021. The training was given by Dr.P.Karthikeyan, Associate Professor, Department of Management studies, Kongu Business School.The training was conducted to give information about how to design a questionnaie for project and the use of SPSS software for project.Resource person has clearly explained the theoritical and conceptual framework of questionnaire.he also gives practical training on the usage of the SPSS software for data analysis and interpretation.It was an informative and useful session for the students for their project..He cleared the doubts of students in the Q and A session.





<u>(AUTONOMOUS) ERODE – 638107</u> DEPARTMENT OF MANAGEMENT SCIENCE (PG)

Soft Skill Training Programme - 28/10/2021



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Programme was organized by the Department of Management Science (PG) on 28th October, 2021. The training was given by Mr. K.S.SUBHA PRASHANTH, Tamil orator and soft skill trainer. The trainer has interacted with the students about how to develop the soft skills and has

Soft

skill

training



conducted various activities to increase the creativity of the students and make the students to overcome the stage fear and also shared his knowledge and experience to with the students. He concluded his training with the motivational speech. Students have given their feedbacks about the soft skill training at the end of the session.



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DEPARTMENT OF MANAGEMENT SCIENCE (PG)

Capacity Building Programme on Overcome your Glossophobia -09/11/2021

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	TUE	09.11.2021	02.00PM T0 03.00 PM	13
1		GOOGLE MEET: https://m ccw-pbsi-		2

A webinar on Students Capacity Building Programme on Overcome your Glossophobia was organized by the Department of Management Science in collaboration with Yi Erode on 9 November 2021.The talk was delivered by Ms.Sheetaal Gandhi, Speaker and Trainer, Tirupur. The aim of the talk is , how to



overcome fear, while speaking or talking infront of stage. She also gave information regarding public speech. She also said that the speaker must have positive thought while giving public speech. She said ,"TALK IS ACT – SPEAK IS ART". She cleared the doubts of students in the Q & A session.



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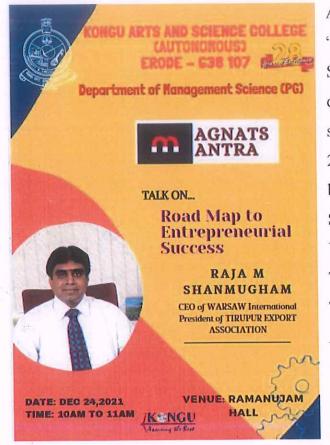


KONGU ARTS AND SCIENCE COLLEGE (AUTONOMOUS) ERODE – 638107



DEPARTMENT OF MANAGEMENT SCIENCE (PG)

Online Entrepreneur Talk on "Road Map to Entrepreneurial Success" - 24 December, 2021



An online Entrepreneur talk on "Road Map to Entrepreneurial Success" was organised by the of management department science (PG) on 24 December, 2021. The session was delivery RAJA M by Mr CEO of SHANMUGHAM, International. WARSAW President of Tirupur & **EXPORT** TIRUPUR ASSOCIATION. He had discussed about 3D's principles of (Discipline, success Dedication, and Determination)

and also highlighted that analytical skills, self-confidence, Punctuality, rehearsing makes us easy to achieve our goals.He finally added that self-correction is an entity that makes our weakness into strength. Our guest cleared the quarries of the participants in Q & A session.



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Nanjanapuram, Tamil Nadu, India Entropernau Ta'k on Road Map to Entropereurial success? organ isod by Department of Management Science (PG), Kongu Arts and Science College Autonomous, Narjanapuram Rd, Nanjanapuram, Tamil Nadu 638107, India Lan 173726877 Long 77.6534794 24/12/21 10:19 AM Nanianapuram. Tamil Nadu. India

Nanjanapuram, Tamil Nadu, India Entrepreneur Talk on Road Map to Entrepreneurial success? organised by Department of Management Science (PG), Kongu Arts and Science Callege Autonomous, Nanjanapuram Rd, Nanjanapuram, Tsmil Nadu 638107, Indi 4211312857⁵ Long 77.8553479⁶ 24/12/21 10.17 AM









<u>KONGU ARTS AND SCIENCE COLLEGE</u> (AUTONOMOUS) ERODE – 638107



DEPARTMENT OF MANAGEMENT SCIENCE (PG)

Hands on Training on Effective Public Speaking - 14 & 15Mar, 2022



Training on effective public speakingwas organised by the department of management science (pg) on 14 & 15march, 2022. The training was given by Mr.G.Mohan Dev and Mrs.T.Hemasri, Zone Trainers, JCI India.The training was conducted to make the students speak boldly in a public forum. The trainers have trained the students by conducting games and competitions and they clearly explained what is public speaking and how it should be done. This session was very useful and intresting as no one felt boring and students have learnt a lot and thus the result of this training was great that all the students have improved their speaking skills and now the students are feeling bold when they speak in the stage. Atlast the trainers have announced the names of the students who shown transfomation on 2 days and names of the best performed students.



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